



# Department of Public Works

2026-2030 CAPITAL IMPROVEMENT PLAN PRESENTATION

JUNE 24, 2025

# Capital Improvement Plan Presentation

## June 24, 2025

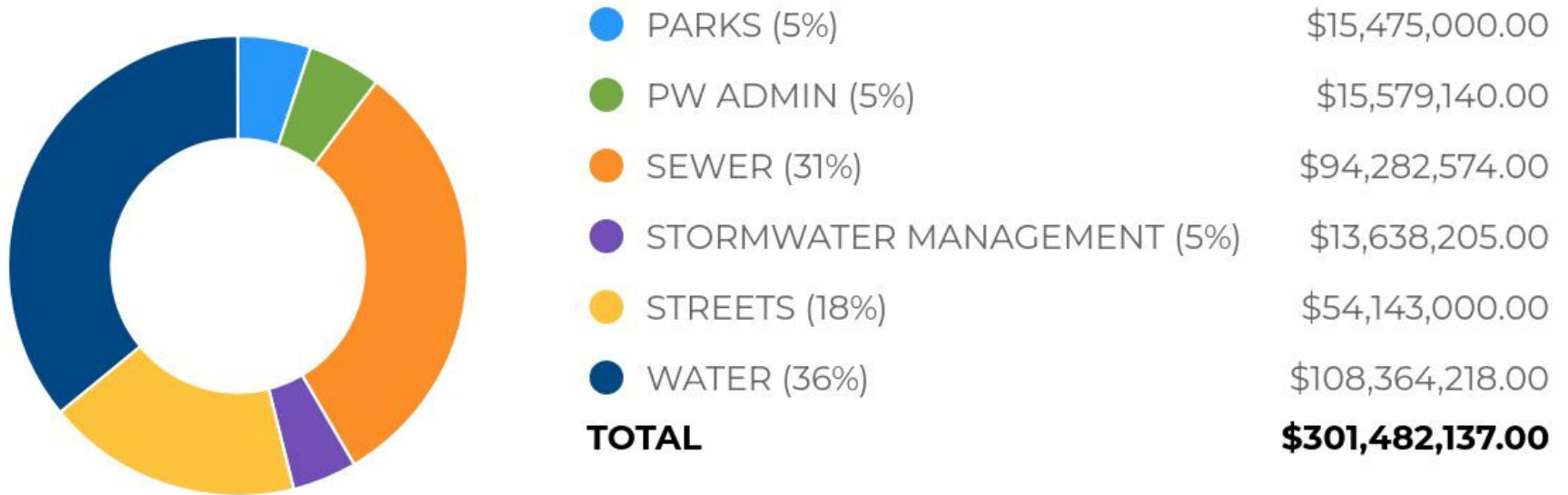
- Review of CIP and Long-Term Capital Plan
- Overview of capital projects and funding sources
- Key Investment drivers in the General and Enterprise Funds
- Schedule for 2026 CIP Process

# What is a CIP?

- Long-Term Capital Plan
  - Generally 20-30 years
  - Budget isn't always included if future projections are not available.
- Capital Improvement Plan
  - The most current portion of the Long-Term Plan
  - Generally 5 years
  - Includes a Capital Budget

# 2026 – 2030 Capital Improvement Plan – Projects

## Capital Costs By Department FY 2026 - FY 2030



*\*updated June 30, 2025 to reflect two additional sewer projects*

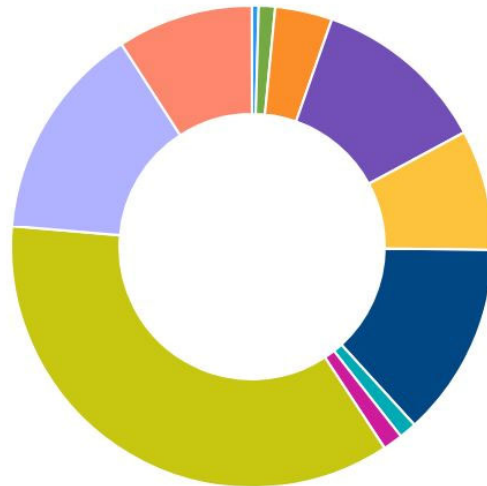
# Capital Improvement Plan by Enterprise Fund

- \$85.2 million for General Fund (29%)
- \$13.6 million for Stormwater Fund (5%)
- \$108.4 million for Water Fund (36%)
- \$94.2 million for Sewer Fund (31%)

*\*updated June 30, 2025 to reflect two additional sewer projects*

# 2026 to 2030 CIP – Funding Sources

Funding Source



● 2016 Bond (0%)	\$1,340,000.00
● 2018 Bond (1%)	\$3,303,392.00
● 2022 Bond (4%)	\$11,576,145.00
● 2025 Bond (12%)	\$35,434,403.00
● 2028 Bond (8%)	\$24,378,576.00
● Committed Grants 1 (13%)	\$39,275,454.00
● Committed Grants 2 (1%)	\$3,545,713.00
● Committed Grants 3 (1%)	\$3,950,000.00
● PENNVEST (36%)	\$107,431,430.00
● Sewer Partner Funds (15%)	\$43,773,328.00
● Unfunded (9%)	\$27,473,696.00
<b>TOTAL</b>	<b>\$301,482,137.00</b>

*\*updated June 30, 2025 to reflect two additional sewer projects*

# Funding Sources Review

- Bonds
  - Reasonable interest
  - More flexible usage
- Pennvest
  - Lower interest
  - Restricted projects
- Grants
  - Not guaranteed
  - Projects must qualify
- Partner Funds
  - Sewer fund only

# 2026 to 2030 CIP Funding Sources

- Committed Bond Funds - \$51.7 million
- Committed Grants - \$46.7 million
- Sewer Partners - \$43.7 million
- Future Debt Financing - \$159.3 million
  - 2028 Bond or other financing - \$51.9 million
  - Pennvest (enterprise funds only) - \$107.4 million

*\*updated June 30, 2025 to reflect two additional sewer projects*

# Estimated Financing

- \$159.3 Million total
  - \$20.9 Million for General Fund
  - \$89.7 Million for Water
  - \$38.0 Million for Sewer
  - \$10.6 Million for Stormwater

*\*updated June 30, 2025 to reflect two additional sewer projects*

# Projects by Fund – 144 Total

- General Fund – 39 projects
- Sewer – 49 projects
- Stormwater – 11 projects
- Water – 45 projects

*\*updated June 30, 2025 to reflect two additional sewer projects*



MILBURN PLAYGROUND  
DEDICATED TO VIOLET MILBURN  
IMPROVEMENTS TO THIS SITE WERE FINANCED IN PART  
THROUGH A GRANT FROM THE  
NATIONAL PARK SERVICE  
U.S. DEPARTMENT OF THE INTERIOR

## Investment Drivers

# Public Right of Way

- Parks Master Plan
- Vision Zero / SS4A
- Active Transportation Plan
- Maintaining Infrastructure
  
- Baseline vs. Additional Initiatives



# Investment Drivers

## Construction & Operations

- **Maintaining our Parks & Public Property (Facilities) Portfolio**
  - 26 Public Parks and Recreational Areas
  - 5 Wading Pools, 1 Full-Size Pool
  - 8 Major Operational Facilities
  - 10 Public Restrooms
  - Facility Condition Assessments required improvements
- **Operational Efficiency**
  - Recombination of facilities into centralized locations for efficiency, economies of scale, reduction in time/fuel.
  - Consolidation of functions under one roof (archiving, equipment and vehicle storage, warehousing) and
  - Expanding capabilities, increase revenue and reducing costs (recycling operations).
- **Welcome Center Renovation**
  - Centralized Hub for implementing the Tourism Master Plan to increase Lancaster as a tourist destination
  - Technology and advertising in conjunction with our key community partners.



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## Investment Drivers

# Stormwater, Sustainability & Environment

- Operations & Maintenance
- EPA Consent Decree, Long-Term Control Plan
- Opportunities for new Green Infrastructure
- Climate Action Plan



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## Investment Drivers

# Wastewater

- Capital Reinvestment in Aging Infrastructure
- EPA Consent Decree, Long-Term Control Plan
- Limited Sites for Biosolid Disposal

## Investment Drivers

# Water

- Operations & Maintenance
- State and federal regulations
- Climate change

# Schedule for 5-year CIP

- June 30, 2025 – publish and distribute project details and costs
- July 22, 2025 – Capital Budget/CIP Hearing
- August 12, 2025 – First reading of Capital Budget Ordinance
- September 9, 2025 – Second reading of Capital Budget Ordinance
  - Capital Budget must be approved by September 30, 2025



# Department of Public Works

2026 TO 2030 CAPITAL IMPROVEMENT PLAN PRESENTATION

JUNE 25, 2025



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