



CITY OF
LANCASTER

2026-2030
Capital Budget

General Fund
Stormwater Management Fund
Sewer Fund
Water Fund

Danene Sorace
Mayor

2026 to 2030 Capital Improvement Plan City of Lancaster, PA

Introduction

We are pleased to present the first official 5-year Capital Improvement Plan for the City of Lancaster. This plan outlines Capital Improvement Projects from 2026 to 2030 that are necessary for all functions of the City. It encompasses four City funds; The General Fund, the Stormwater Fund, the Water Fund and the Sewer Fund.

This Five-year plan includes 144 projects within these funds for a total of approximately \$300 million. These projects consist largely of maintenance or replacement of current infrastructure to ensure that all services provided by the City are functioning as effectively as possible for residents and customers. The projects range from ensuring safe streets for pedestrians and cyclists to a replacement of a major Water Main Transmission Pipe which is a once-in-a-generation project.

All individual projects in this plan include an expense budget, the expenses estimated each year of the plan, and confirmed and potential funding sources for each project.

As part of the Home Rule Charter, the City Administration will present a 5-year plan annually for approval through City Council. Additionally, we will report to Council quarterly for updates on the plan. Should a newly constructed or acquired facility be completed within the previous quarter, City Administration will also report on estimated annual costs for running and maintaining that facility.

Additionally, throughout the quarterly reporting process, the City Administration will provide any updates related to annual amortization costs as additional debt is incurred. The plan includes funding from the current approved General Obligation Bonds and current approved Pennvest loan financing. The current debt payments for each fund, which have already been approved through ordinance, are charted at the end of this Capital Improvement Plan.

Within this 5-year budget, there are some expenses that are not yet funded and may need debt financing as we move toward the later years of the plan. As the amount of this funding becomes finalized, City Administration will report the amortization costs of this debt in the quarterly updates to Council.

As with any plan, these projects will continue to evolve once they begin or as they continue. More precise estimates and funding sources will be included in future Capital Improvement Plans as we move closer to the start of some of the later projects. We look forward to providing these updates quarterly.

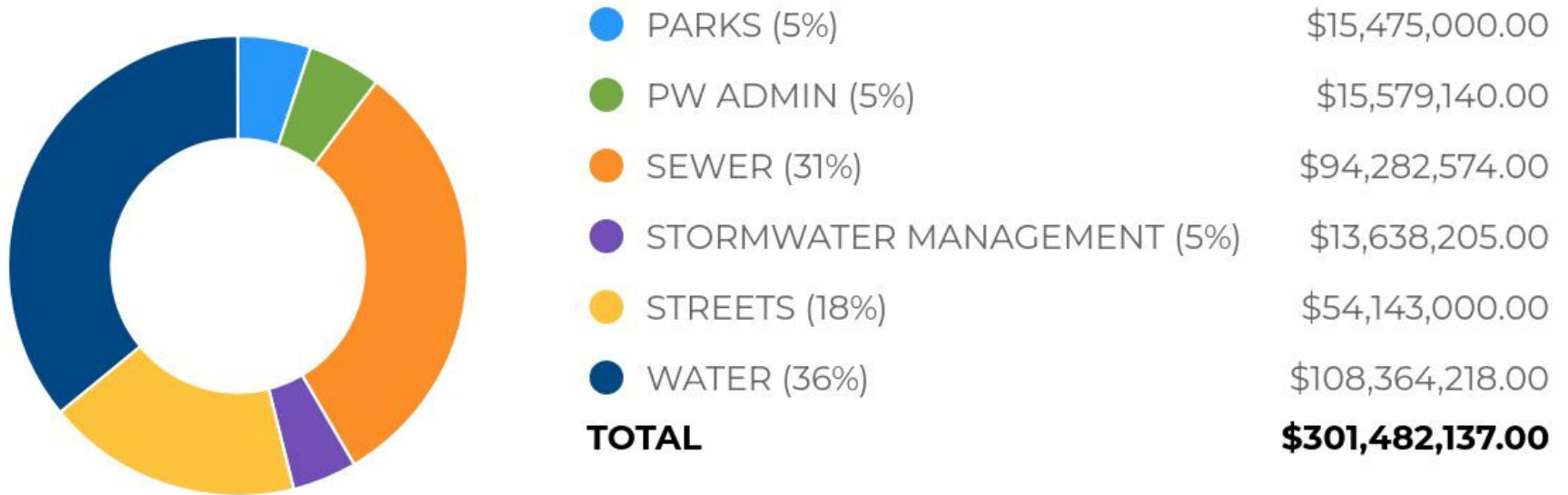
Projects by Fund – 144 Total

- General Fund – 39 projects
- Sewer – 49 projects
- Stormwater – 11 projects
- Water – 45 projects

**updated June 30, 2025 to reflect two additional sewer projects*

2026 – 2030 Capital Improvement Plan – Projects

Capital Costs By Department FY 2026 - FY 2030



**updated June 30, 2025 to reflect two additional sewer projects*

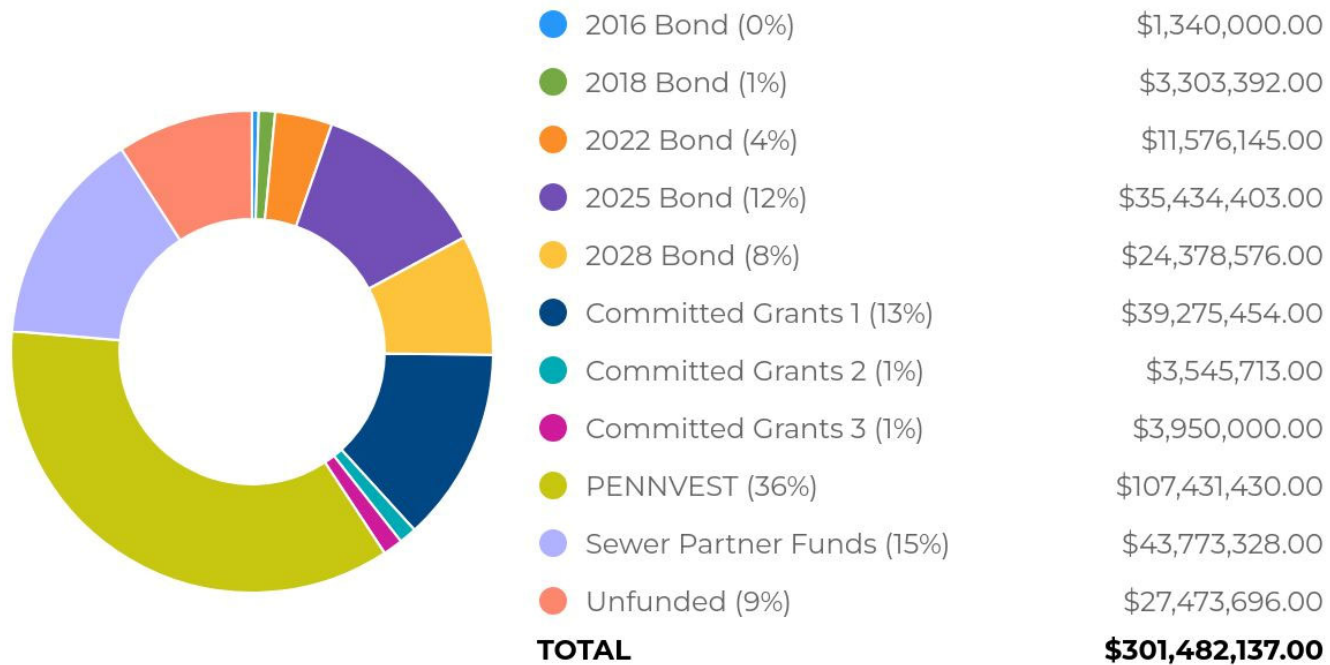
Capital Improvement Plan by Enterprise Fund

- \$85.2 million for General Fund (29%)
- \$13.6 million for Stormwater Fund (5%)
- \$108.4 million for Water Fund (36%)
- \$94.2 million for Sewer Fund (31%)

**updated June 30, 2025 to reflect two additional sewer projects*

2026 to 2030 CIP – Funding Sources

Funding Source



**updated June 30, 2025 to reflect two additional sewer projects*

2026 to 2030 CIP Funding Sources

- Committed Bond Funds - \$51.7 million
- Committed Grants - \$46.7 million
- Sewer Partners - \$43.7 million
- Future Debt Financing - \$159.3 million
 - 2028 Bond or other financing - \$51.9 million
 - Pennvest (enterprise funds only) - \$107.4 million

**updated June 30, 2025 to reflect two additional sewer projects*

Project Title	FY2026	FY2027	FY2028	FY2029	FY2030	Total	Funded	2016 Bond	2018 Bond	2022 Bond	2025 Bond	Grants 1	Grants 2	Grants 3	Sewer Partners	Total Unfunded	PENNVEST (unfunded)	2028 Bond (unfunded)	Other unfunded
General Fund																			
Parks																			
Buchanan Park Upper Restroom Restoration	\$ 30,000	\$ 120,000	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Conestoga Pines Connection	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Conestoga Pines Park Renovation	\$ 50,000	\$ -	\$ -	\$ 250,000	\$ 2,000,000	\$ 2,300,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,250,000
Culliton Park - Phase 2	\$ -	\$ -	\$ -	\$ 500,000	\$ 1,000,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
Duke Street Mall/Linear Park	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 300,000	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Implementation of Parks Master Plan	\$ 100,000	\$ 150,000	\$ 50,000	\$ -	\$ -	\$ 300,000	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Joe Jackson Tot Lot /Ewell Gantz Renovations	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 750,000	\$ 1,000,000	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -
Municipal Pool	\$ -	\$ 50,000	\$ -	\$ -	\$ 450,000	\$ 500,000	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000
Reservoir Park Renovations & Master Plan	\$ 250,000	\$ 2,500,000	\$ 2,500,000	\$ -	\$ -	\$ 5,250,000	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Rodney Park Sr. Center Roof Replacement	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
South End Park Improvements	\$ 2,750,000	\$ -	\$ -	\$ -	\$ -	\$ 2,750,000	\$ 2,600,000	\$ -	\$ -	\$ 100,000	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Total Parks	\$ 5,705,000	\$ 2,920,000	\$ 2,650,000	\$ 750,000	\$ 3,450,000	\$ 15,475,000	\$ 6,125,000	\$ 175,000	\$ -	\$ 500,000	\$ 4,150,000	\$ 1,050,000	\$ -	\$ 250,000	\$ -	\$ 9,350,000	\$ -	\$ 1,500,000	\$ 7,850,000
Public Works Admin																			
Capital Projects for outyears based on FCA	\$ 185,000	\$ 195,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 2,630,000	\$ 380,000	\$ -	\$ -	\$ -	\$ 380,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,250,000
City Hall Facade Cleaning and Sealing	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
City-wide Telephone Platform Replacement	\$ 61,380	\$ 61,380	\$ 61,380	\$ -	\$ -	\$ 184,140	\$ 184,140	\$ -	\$ -	\$ 184,140	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LPD Station Roof Replacement	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000	\$ 300,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
On-Site Solar Generation	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
Ops Center Expansion (archives, warehousing, eq. storage, etc)	\$ 3,900,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ 6,900,000	\$ 6,900,000	\$ 500,000	\$ -	\$ -	\$ 3,400,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Recycling Center Boiler Replacement	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Salt Shed	\$ 500,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,500,000	\$ 1,500,000	\$ 300,000	\$ -	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wellcome Center Renovation	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Public Works Admin	\$ 8,711,380	\$ 4,556,380	\$ 811,380	\$ 750,000	\$ 750,000	\$ 15,579,140	\$ 10,829,140	\$ 1,165,000	\$ -	\$ 1,384,140	\$ 5,280,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ 4,750,000	\$ -	\$ -	\$ 4,750,000
Streets																			
Ann/Juniata Streetscape	\$ 1,900,000	\$ -	\$ -	\$ -	\$ -	\$ 1,900,000	\$ 1,900,000	\$ -	\$ -	\$ -	\$ 950,000	\$ 500,000	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Chesapeake and Broad Bike Facilities	\$ 1,200,000	\$ 2,600,000	\$ -	\$ -	\$ -	\$ 3,800,000	\$ 3,800,000	\$ -	\$ -	\$ 475,000	\$ 950,000	\$ 2,375,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Christian Street - Phase 3	\$ -	\$ -	\$ -	\$ 150,000	\$ 1,550,000	\$ 1,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,700,000
Church Street Improvements	\$ 1,500,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 3,000,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
EB Connector - Phase 2	\$ 250,000	\$ 680,000	\$ -	\$ -	\$ -	\$ 930,000	\$ 930,000	\$ -	\$ -	\$ 230,000	\$ 500,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Future Traffic Signal Upgrade Projects	\$ 923,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 800,000	\$ 4,723,000	\$ 4,723,000	\$ -	\$ -	\$ -	\$ 723,000	\$ 4,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Implement Vision Zero Plan	\$ -	\$ 150,000	\$ 210,000	\$ -	\$ -	\$ 360,000	\$ 360,000	\$ -	\$ -	\$ -	\$ 360,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Implementation of Active Transportation Plan	\$ 200,000	\$ 300,000	\$ -	\$ 1,150,000	\$ 1,150,000	\$ 2,800,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,300,000
Longfellow/Tennison Drive Traffic Calming	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
NE Greenway Walkway	\$ 250,000	\$ 1,150,000	\$ 3,000,000	\$ 1,000,000	\$ -	\$ 5,400,000	\$ 5,357,337	\$ -	\$ -	\$ 400,000	\$ -	\$ 3,651,624	\$ 1,305,713	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 42,663
Pearl Street	\$ 50,000	\$ 150,000	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Pedestrian Signal Upgrades	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ 800,000	\$ 800,000	\$ -	\$ -	\$ -	\$ 160,000	\$ 640,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Queen/Farnum RFB	\$ 280,000	\$ -	\$ -	\$ -	\$ -	\$ 280,000	\$ 280,000	\$ -	\$ -	\$ 280,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Race/Marietta replacement, Race/Buchanan removal	\$ 235,000	\$ -	\$ -	\$ -	\$ -	\$ 235,000	\$ 235,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 235,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
South Duke Street	\$ 1,565,000	\$ -	\$ -	\$ -	\$ -	\$ 1,565,000	\$ 1,565,000	\$ -	\$ -	\$ -	\$ 600,000	\$ 10,000	\$ 255,000	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ -
SS4A Projects	\$ 3,000,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000	\$ -	\$ 15,000,000	\$ 15,000,000	\$ -	\$ -	\$ 800,000	\$ 2,300,000	\$ 11,900,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Street Paving (2025-2027)/ADA ramps	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 3,750,000	\$ 1,050,000	\$ -	\$ -	\$ -	\$ 1,050,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,700,000
Traffic Signal Network Single Mode Fiber	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ 200,000	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Street Bike Boulevard - North and South	\$ 3,100,000	\$ 3,550,000	\$ -	\$ -	\$ -	\$ 6,650,000	\$ 6,650,000	\$ -	\$ -	\$ -	\$ 100,000	\$ 3,100,000	\$ 450,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -
Total Streets	\$ 16,503,000	\$ 23,806,380	\$ 8,960,000	\$ 8,100,000	\$ 8,450,000	\$ 54,143,000	\$ 47,350,337	\$ -	\$ -	\$ 2,485,000	\$ 9,093,000	\$ 29,376,624	\$ 2,695,713	\$ 3,950,000	\$ -	\$ 6,792,663	\$ -	\$ 2,742,663	\$ 4,050,000
Total General Fund	\$ 30,919,380	\$ 23,806,380	\$ 12,421,380	\$ 9,600,000	\$ 8,450,000	\$ 85,197,140	\$ 64,304,477	\$ 1,340,000	\$ -	\$ 4,369,140	\$ 18,523,000	\$ 33,426,624	\$ 2,695,713	\$ 3,950,000	\$ -	\$ 20,892,663	\$ -	\$ 4,242,663	\$ 16,650,000
Sewer																			
Chlorine Contact Tank Upgrades: Drives, Flights and Chains Replacement; Con	\$ 140,000	\$ 1,540,000	\$ -	\$ -	\$ -	\$ 1,680,000	\$ 1,680,000	\$ -	\$ -	\$ -	\$ 832,440	\$ -	\$ -	\$ -	\$ -	\$ 847,560	\$ -	\$ -	\$ -
Annual Estrow - Special & Emergency Improvements (scheduled to be paid Sep	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,500,000	\$ 1,756,750	\$ -	\$ -	\$ -	\$ 495,500	\$ -	\$ -	\$ -	\$ -	\$ 1,261,250	\$ -	\$ -	\$ 743,250
AWWTP Site Paving	\$ 100,000	\$ 1,173,000	\$ -	\$ -	\$ -	\$ 1,273,000	\$ 691,778	\$ -	\$ 49,550	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 642,228	\$ 581,222	\$ -	\$ -
Broad Street Sewer Separation	\$ 413,073	\$ 1,500,000	\$ 650,000	\$ -	\$ -	\$ 2,563,073	\$ 413,073	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 413,073	\$ 2,150,000	\$ -	\$ -
Chemical Feed System Study/Design	\$ 192,000	\$ -	\$ -	\$ -	\$ -	\$ 192,000	\$ 192,000	\$ -	\$ -	\$ -	\$ 95,136	\$ -	\$ -	\$ -	\$ -	\$ 96,864	\$ -	\$ -	\$ -
Chlorination Facilities Improvements - Scrubber, Flights and Chains, Scrubber,	\$ 3,960,000	\$ -	\$ -	\$ -	\$ -	\$ 3,960,000	\$ 1,997,820	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,997,820	\$ 1,962,180	\$ 1,962,180	\$ -	\$ -
Chlorination System Crane	\$ -	\$ -	\$ -	\$ 29,000	\$ -	\$ 29,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 14,000	\$ -	\$ -	\$ 14,000
Chlorination System Study	\$ 192,000	\$ -	\$ -	\$ -	\$ -	\$ 192,000	\$ 192,000	\$ -	\$ -	\$ -	\$ 95,136	\$ -	\$ -	\$ -	\$ -	\$ 96,864	\$ -	\$ -	\$ -
Collections Facility/Space	\$ 270,000	\$ -	\$ -	\$ -	\$ -	\$ 270,000	\$ 270,000	\$ -	\$ -	\$ -	\$ 235,153	\$ -	\$ -	\$ -	\$ -	\$ 34,847	\$ -	\$ -	\$ -
Collections System Improvement - placeholder in 30 year capital plan for next b	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ 3,000,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Conestoga Gardens Interceptor Condition Assessment and Interceptor Rehabil	\$ 1,051,000	\$ 3,450,000	\$ 3,450,000	\$ -	\$ -	\$ 7,951,000	\$ 7,951,000	\$ -	\$ -	\$ -	\$ 405,501	\$ -	\$ -	\$ -	\$ -	\$ 7,545,499	\$ -	\$ -	\$ -
Conestoga Gardens PS - Instrumentation and Controls	\$ -	\$ -	\$ -	\$ 106,000	\$ -	\$ 106,000	\$ 99,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 99,000	\$ -	\$ -	\$ 7,000
Conestoga Gardens PS Wet Well Coating Inspection	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ -
Conestoga Gardens Pumping Station Wet Well Coatings	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ 23,000	\$ -	\$ -	\$ -
Dewatering Crane	\$ -	\$ -	\$ 16,000	\$ -	\$ -														

South Primary Clarifiers Rehabilitation	\$ 2,644,000	\$ -	\$ -	\$ -	\$ -	\$ 2,644,000	\$ 2,644,000	\$ -	\$ 1,310,102	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,333,898	\$ -	\$ -	\$ -	\$ -
South Screening Headworks Improvements	\$ 3,360,000	\$ -	\$ -	\$ -	\$ -	\$ 3,360,000	\$ 1,695,120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,695,120	\$ 1,664,880	\$ 1,664,880	\$ -	\$ -
South Train Diversion(Outfall 100) Chlorination Facilities	\$ 149,000	\$ 1,941,000	\$ -	\$ -	\$ -	\$ 2,090,000	\$ 1,275,893	\$ -	\$ -	\$ -	\$ -	\$ 73,830	\$ -	\$ -	\$ 1,202,063	\$ 814,107	\$ 814,107	\$ -	\$ -
Stevens Avenue PS Wet Well Coating Inspection	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -
Stevens Pumping Station Wet Well Coatings	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -
Water Street Sewer Separation Projects	\$ 292,000	\$ 1,460,000	\$ -	\$ 4,360,000	\$ -	\$ 6,112,000	\$ 292,000	\$ -	\$ -	\$ -	\$ -	\$ 292,000	\$ -	\$ -	\$ -	\$ 5,820,000	\$ 5,820,000	\$ -	\$ -
Total Sewer	\$ 28,871,073	\$ 23,404,501	\$ 10,751,000	\$ 5,756,000	\$ 25,500,000	\$ 94,282,574	\$ 56,242,123	\$ -	\$ 2,584,892	\$ -	\$ 9,811,403	\$ 72,500	\$ -	\$ -	\$ 43,773,328	\$ 38,040,451	\$ 35,429,697	\$ 2,466,563	\$ 144,191

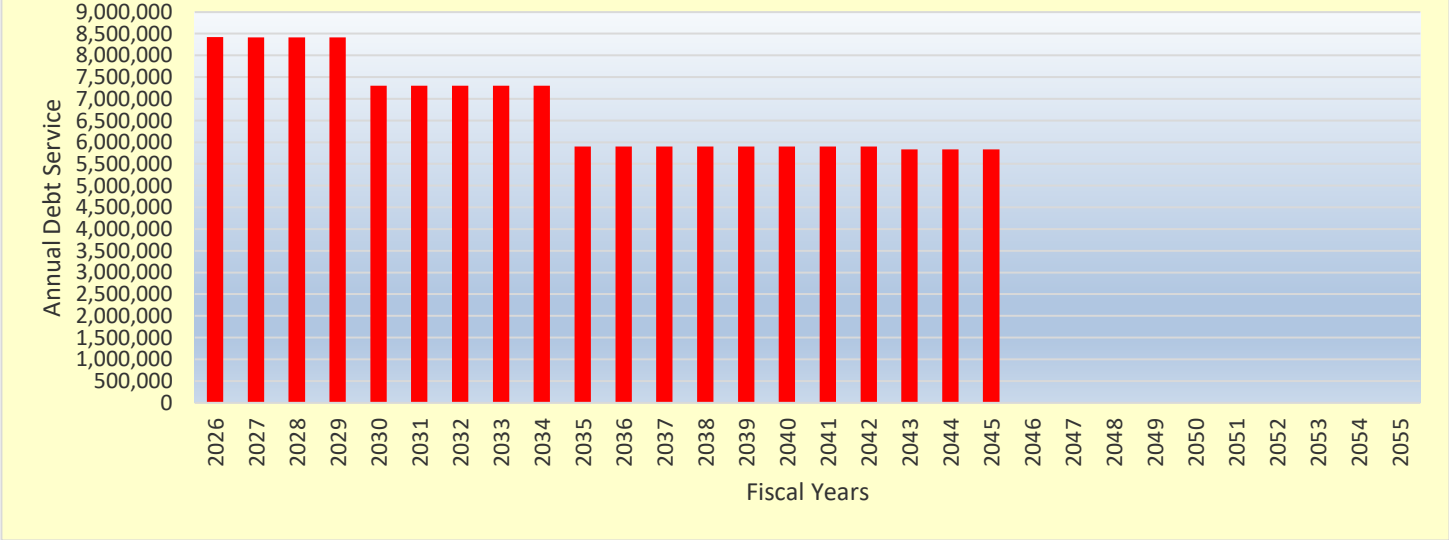
Stormwater Management

ARI Projects	\$ -	\$ -	\$ 90,000	\$ 210,000	\$ 1,170,000	\$ 1,470,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,470,000	\$ -	\$ -	\$ 1,470,000
Bay Street Community Garden Green Infrastructure	\$ 50,000	\$ 200,000	\$ -	\$ -	\$ -	\$ 250,000	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ 200,000
GI Corrective Action	\$ 107,500	\$ 115,000	\$ 122,500	\$ 130,000	\$ 137,500	\$ 612,500	\$ 107,500	\$ -	\$ -	\$ 107,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 505,000	\$ -	\$ -	\$ 505,000
MS4 Collection System Upgrades	\$ 283,000	\$ 283,000	\$ 283,000	\$ 283,000	\$ 283,000	\$ 1,415,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,415,000	\$ -	\$ -	\$ 1,415,000
Operations Center Facility Stormwater Contribution	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Paving Plan GI Projects	\$ 275,000	\$ 1,450,000	\$ 532,000	\$ 189,000	\$ 378,000	\$ 2,824,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,824,000	\$ -	\$ -	\$ 2,824,000
Prince & Walnut GI Retrofit	\$ 391,200	\$ -	\$ -	\$ -	\$ -	\$ 391,200	\$ 391,200	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 366,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reservoir Park GI	\$ 160,292	\$ 400,731	\$ -	\$ -	\$ -	\$ 561,023	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 561,023	\$ -	\$ -	\$ 561,023
SS4A GI Projects	\$ 282,000	\$ 409,897	\$ 750,000	\$ 772,585	\$ -	\$ 2,214,482	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,214,482	\$ -	\$ -	\$ 2,214,482
SW Costs for Capital Improvements	\$ 50,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 1,450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,450,000	\$ -	\$ -	\$ 1,450,000
Trees for People Implementation	\$ 850,000	\$ 800,000	\$ 300,000	\$ -	\$ -	\$ 1,950,000	\$ 1,950,000	\$ -	\$ -	\$ 950,000	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Stormwater Management	\$ 2,948,992	\$ 4,008,628	\$ 2,427,500	\$ 1,934,585	\$ 2,318,500	\$ 13,638,205	\$ 2,998,700	\$ -	\$ -	\$ 1,632,500	\$ -	\$ 1,366,200	\$ -	\$ -	\$ 10,639,505	\$ -	\$ -	\$ -	\$ 10,639,505

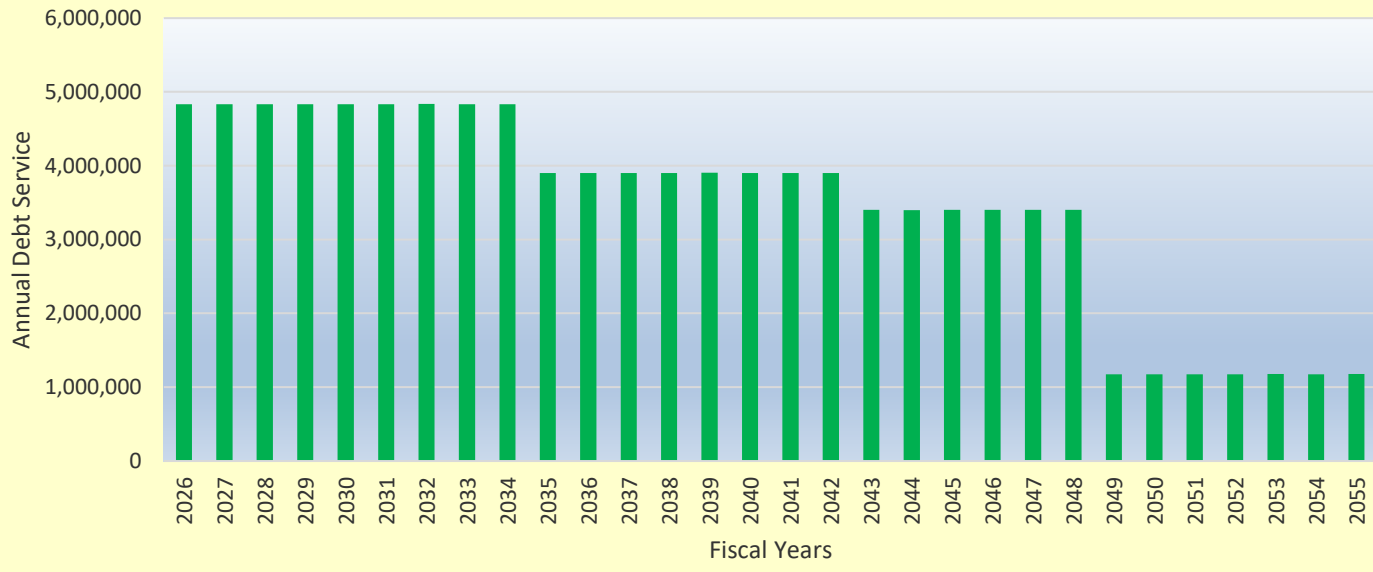
Water

8-&10-inch Replacement, N.George from E.Frederick to Landis Ave	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ 700,000	\$ 700,000	\$ -	\$ -	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cast iron pipe and materials for City crews	\$ 300,000	\$ 384,000	\$ 250,000	\$ 250,000	\$ 500,000	\$ 1,684,000	\$ 684,000	\$ -	\$ -	\$ 684,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000	\$ -
Conestoga Clearwell coating replacement	\$ -	\$ -	\$ 1,592,000	\$ -	\$ -	\$ 1,592,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,592,000	\$ -	\$ 1,592,000	\$ -
Conestoga Low/High Service Pump Station Upgrade	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Conestoga Membrane Replacement	\$ -	\$ -	\$ 1,700,000	\$ -	\$ -	\$ 1,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,700,000	\$ -	\$ 1,700,000	\$ -
Conestoga Solids Handling	\$ 200,000	\$ -	\$ 2,000,000	\$ -	\$ -	\$ 2,200,000	\$ 200,000	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 2,000,000	\$ -	\$ -
Conestoga WTP Install Sodium Permanganate System	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Conestoga WTP Strainers Replacement	\$ -	\$ -	\$ -	\$ -	\$ 615,000	\$ 615,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 615,000	\$ -	\$ 615,000	\$ -
CWTP Low/High PS- replace Electrical Equipment	\$ 600,000	\$ 400,000	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CWTP Rapid Mix, Equalization Tank Rehabilitation	\$ -	\$ -	\$ 200,000	\$ 2,000,000	\$ -	\$ 2,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,200,000	\$ 2,000,000	\$ 200,000	\$ -
East Lampeter Line Relocation	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Emergency Generator at Northwest PS	\$ -	\$ -	\$ 125,000	\$ 400,000	\$ 400,000	\$ 925,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 925,000	\$ 800,000	\$ 125,000	\$ -
Lafayette Tank Water Quality Improvements	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000	\$ 2,500,000	\$ -	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Lead Service Line Customer Reimbursements since July 22, 2022	\$ 350,000	\$ 350,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 1,000,000	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ 700,000	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ 300,000	\$ -
Lead Service Line Inventory Costs on the City side	\$ -	\$ -	\$ 4,000,000	\$ -	\$ 4,000,000	\$ 8,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,000,000	\$ -	\$ 8,000,000	\$ -
Lead Service Line Replacement under the Improved Lead and Copper rule - ass	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000	\$ 5,000,000	\$ -	\$ -
Metering for leak detection	\$ 461,130	\$ -	\$ -	\$ -	\$ -	\$ 461,130	\$ 461,130	\$ -	\$ -	\$ -	\$ -	\$ 461,130	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Millersville Borough Water Line Replacement	\$ 555,000	\$ -	\$ -	\$ -	\$ -	\$ 555,000	\$ 555,000	\$ -	\$ -	\$ 555,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Neffsville Tank Repaint and Install Mixing System	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -
Oyster Point Reservoir Clean out and perform structural inspection	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Oyster Point Reservoir Structural Repairs - Placeholder - will be informed by ins	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -
PFAS Compliance at Conestoga Water Treatment Plant - Design Phase	\$ 1,800,000	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000	\$ 1,800,000	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Phase 2 Construction of the Susquehanna Transmission Main.	\$ 33,000,000	\$ 7,000,000	\$ -	\$ -	\$ -	\$ 40,000,000	\$ 3,800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,800,000	\$ -	\$ -	\$ 36,200,000	\$ 36,200,000	\$ -	\$ -
Phase 3 Construction of the Susquehanna Transmission Main.	\$ -	\$ 6,700,000	\$ 5,000,000	\$ -	\$ -	\$ 11,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,700,000	\$ 11,700,000	\$ -	\$ -
Pipe Cleaning and Lining Allowance	\$ -	\$ -	\$ 773,000	\$ 796,000	\$ 820,000	\$ 2,389,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,389,000	\$ -	\$ 2,389,000	\$ -
Pole Barn for Conestoga WTP	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -
Replace Water Meters (escalates 3% per year)	\$ 150,000	\$ 160,000	\$ 170,000	\$ 180,000	\$ 190,000	\$ 850,000	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Replacement of Large Cast Iron Mains (inside City)	\$ 701,365	\$ -	\$ -	\$ 100,000	\$ 1,000,000	\$ 1,801,365	\$ 701,365	\$ -	\$ -	\$ 701,365	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,100,000	\$ 1,000,000	\$ 100,000	\$ -
Replacement of Large Cast Iron Mains (outside City) (16 inch transmission main	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Security Cameras	\$ 157,490	\$ -	\$ -	\$ -	\$ -	\$ 157,490	\$ 157,490	\$ -	\$ -	\$ 157,490	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
South Pump Station	\$ -	\$ -	\$ 2,732,000	\$ 2,732,000	\$ -	\$ 5,464,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,464,000	\$ 5,464,000	\$ -	\$ -
Susquehanna Intake Design	\$ 300,000	\$ 50,000	\$ -	\$ -	\$ -	\$ 350,000	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Susquehanna Low Service Intake, Grit System, and Traveling Screens	\$ -	\$ -	\$ -	\$ -	\$ 3,887,733	\$ 3,887,733	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,887,733	\$ 3,887,733	\$ -	\$ -
Susquehanna Low Service PS Building Upgrades - HVAC and Electrical Systems	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ -
Susquehanna WTP 1950s Abandoned Filter/Admin Building - Demolition	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ 75,000	\$ -
Susquehanna WTP Clearwell Relining	\$ -	\$ -	\$ 95,000	\$ 950,000	\$ -	\$ 1,045,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,045,000	\$ 950,000	\$ 95,000	\$ -
Susquehanna WTP Install Sodium Permanganate System	\$ -	\$ -	\$ -	\$ 85,000	\$ -	\$ 85,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 85,000	\$ -	\$ 85,000	\$ -
Susquehanna WTP Sludge Drying Beds Rehabilitation	\$ 149,000	\$ -	\$ -	\$ -	\$ -	\$ 149,000	\$ 149,000	\$ -	\$ -	\$ -	\$ -	\$ 149,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SWTP Centrifuge Bldg - replace 4 heaters	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ 40,000	\$ -
SWTP High Service Pumps VFD Replacement	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -
SWTP Solids Handling Improvements - Automatic dumpstervayer	\$ -	\$ -	\$ 25,000	\$ 180,000	\$ -	\$ 205,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 205,000	\$ -	\$ 205,000	\$ -
Transite Pipe Replacement, multi- year plan (ref LTIIP)	\$ -	\$ -	\$ 1,00																

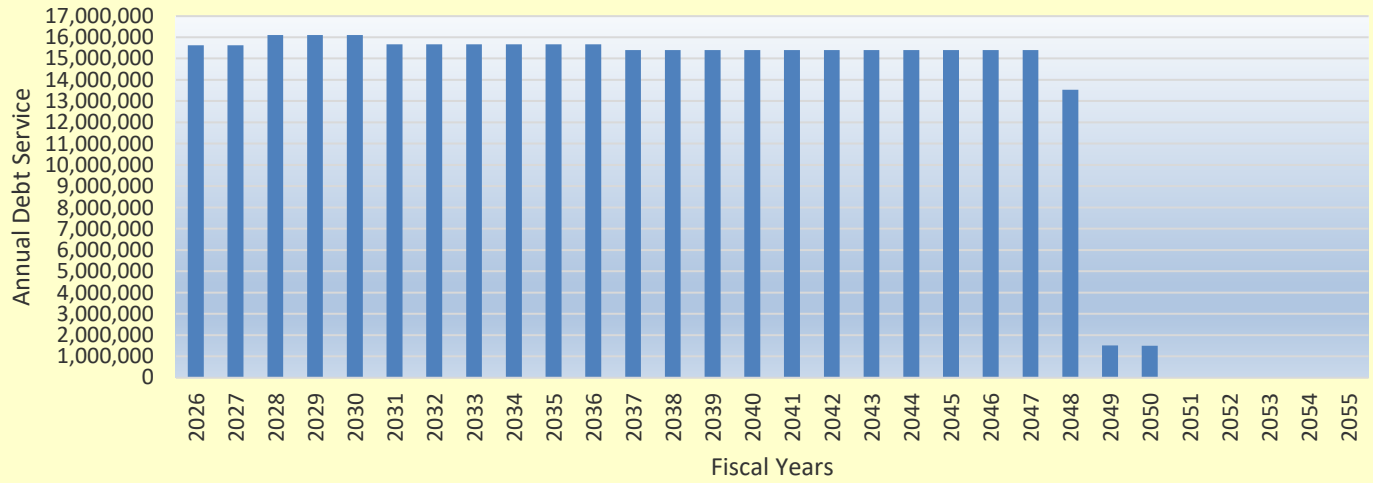
City of Lancaster General Fund Debt Service



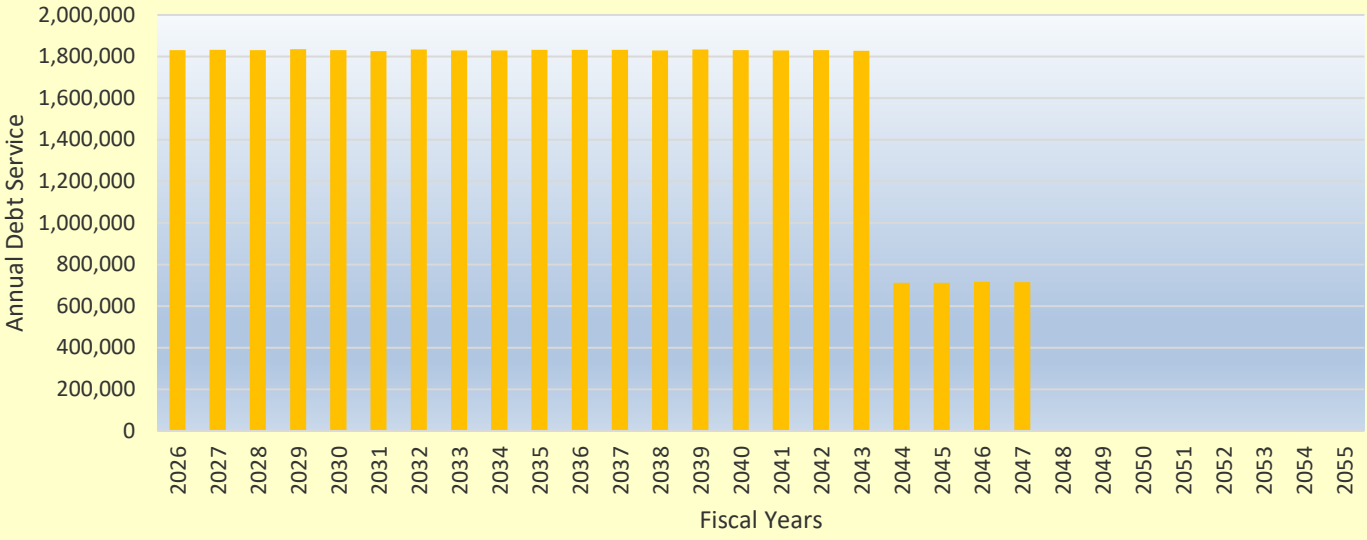
City of Lancaster Sewer Fund Debt Service



City of Lancaster Water Fund Debt Service



City of Lancaster
Stormwater Fund Debt Service



City of Lancaster Annual Debt Service by Fund

